

APPENDIX A - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2018/2019			2019/2020			On Hold	2020/2021	2021/2022	2022/2023	2023/2024	
		Q3 Working Budget £	Actuals 2018/19 £	(Under) Overspend £	Slippage £	Q3 Working Budget £	Q4 Revised Budget £		Var Q3 v Q4 £	Q4 Revised Budget £	Q4 Revised Budget £	Q4 Revised Budget £	Q4 Revised Budget £
	General Fund - Schemes												
	Stevenage Direct Services	2,296,160	1,982,847	(313,313)	201,600	4,364,690	4,509,290	144,600		2,676,400	2,650,900	2,505,000	1,228,000
	Housing Development	1,095,790	1,076,003	(19,787)		3,895,330	1,482,190	(2,413,140)		4,708,530	190,460		85,580
	Finance and Estates	83,360	53,320	(30,040)	17,200	13,786,170	13,803,370	17,200		241,100	15,000	76,020	10,000
	Corporate Projects, Customer Services & Techno	292,730	344,386	51,656	(51,670)	1,003,510	781,540	(221,970)		112,620	51,930	300,000	600,000
	Housing and Investment	642,600	516,327	(126,273)	143,620	394,550	606,410	211,860		825,000	30,000	35,000	
	Regeneration	6,113,410	3,312,776	(2,800,634)	2,800,630	11,086,270	12,111,310	1,025,040		4,575,590	3,579,000	1,295,000	26,768,000
	Communities and Neighbourhoods	193,220	113,344	(79,876)	62,130	112,000	285,130	173,130		20,000	40,000	170,000	20,000
	Planning and Regulatory	877,480	658,383	(219,097)	78,940	560,520	689,760	129,240		325,000	325,000	325,000	295,000
	Deferred Works Reserve	20,000		(20,000)		29,600	29,600			154,000	56,000	15,000	2,000
	Total Schemes with Growth Added	11,614,750	8,057,387	(3,557,363)	3,252,450	35,232,640	34,298,600	(934,040)		13,638,240	6,938,290	4,721,020	29,008,580
	Schemes included above on hold pending receipts					448,500	580,310			828,000	238,000	378,000	173,000
	General Fund -Resources												
	Capital Receipts	3,823,880	2,685,667	(1,138,213)		4,615,474	4,234,252			2,477,626	3,317,894	1,693,055	27,913,300
	New Build 1-4-1 Receipts - Additional Funding from	728,170	714,932	(13,238)			591,600						
	Unpooled Receipts	12,500		(12,500)									
	Grants	257,800	146,161	(111,639)		814,420	125,869			900,000			
	S106's		34,889	34,889		45,000	69,995			10,000	10,000		
	LEP	4,875,000	2,951,103	(1,923,897)	1,923,897	9,525,000	10,666,450			4,207,440	263,150		
	RCCO	191,750	26,611	(165,140)		4,000	119,000			4,000	4,000	4,000	
	Regeneration Asset Reserve	356,770	193,341	(163,429)			163,429						
	Capital Reserve (BG916 Revenue Savings)	403,797	404,000	203		1,067,139	1,264,000			720,000	720,000	720,000	720,000
	Capital Reserve (BG903 Housing Receipts)	268,176	357,066	88,890		449,527	479,527			364,244	367,886	371,565	375,280
	New Homes Bonus	499,787	388,499	(111,288)	111,288	322,520	433,808			312,000	362,500	230,000	
	Prudential Borrowing Approved	42,000		(42,000)		15,308,650	15,350,650			834,400	1,702,400	1,702,400	
	Housing GF development short term borrowing- a	155,120	155,118	(2)		1,928,912							
	Housing GF development Ringfenced receipt from private sale					1,152,000	800,020			3,808,530	190,460		
	Total Resources (General Fund)	11,614,750	8,057,387	(3,557,363)	2,035,185	35,232,642	34,298,600			13,638,240	6,938,290	4,721,020	29,008,580
	General Funds Receipts												
	Unallocated B/fwd	(5,319,964)	(5,319,964)			(2,072,884)	(3,330,472)			(2,238,510)	(2,499,555)	(2,763,041)	(2,313,185)
	In Year Receipts	(576,800)	(696,175)			(4,188,000)	(4,097,428)			(6,547,200)	(3,771,840)	(1,243,200)	(26,768,000)
	Used in Year	3,823,880	2,685,667			4,615,474	4,234,252			2,477,626	3,317,894	1,693,055	27,913,300
	Ring Fenced Receipts Used to Repay Short Term Borrowing					1,152,000	955,138			3,808,530	190,460		
	General Fund Receipts Unallocated C/fwd	(2,072,884)	(3,330,472)			(493,410)	(2,238,510)			(2,499,555)	(2,763,041)	(2,313,185)	(1,167,886)
	Capital Reserve Resource												
	Unallocated B/fwd					(594,203)	(594,000)			(400,000)	(750,000)	(1,100,000)	(1,450,000)
	In Year Resource	(1,355,066)	(1,355,066)			(1,430,637)	(1,430,637)			(1,434,244)	(1,437,886)	(1,441,565)	(1,445,280)
	Used in Year	760,863	761,066			1,427,776	1,624,637			1,084,244	1,087,886	1,091,565	1,095,280
	Capital Reserve Unallocated C/fwd	(594,203)	(594,000)			(597,064)	(400,000)			(750,000)	(1,100,000)	(1,450,000)	(1,800,000)

APPENDIX A - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2018/2019			2019/2020				On Hold	2020/2021	2021/2022	2022/2023	2023/2024
		Q3 Working Budget £	Actuals 2018/19 £	(Under) Overspend £	Slippage £	Q3 Working Budget £	Q4 Revised Budget £	Var Q3 v Q4 £		Q4 Revised Budget £	Q4 Revised Budget £	Q4 Revised Budget £	Q4 Revised Budget £
	Stevenage Direct Services												
	Parks & Open Spaces												
KC218	Hertford Road Play Area (S106 Funded)					25,000	25,000						
KE911	Play Area Improvement Programme	286,260	230,923	(55,337)	55,340	137,000	192,340	55,340		243,000	283,500	220,000	
KE097	Litter bins	68,640	40,607	(28,033)		125,000	125,000			73,000	83,000	10,000	
KE329	Play Areas Fixed Play	17,000	16,185	(815)	810	20,000	20,810	810		10,000	10,000		
KE494	Green Space Access Infrastructure						50,000	50,000					
KE494	Green Space Access Infrastructure					95,000	45,000	(50,000)	*	148,000	153,000	128,000	128,000
	Other												
KG002	Garages	262,000	247,712	(14,288)	14,290	2,839,600	2,853,890	14,290		1,957,400	1,952,400	1,952,400	375,000
KE487	Cavendish Depot - Road Markings and Barriers	12,750		(12,750)	12,750		12,750	12,750					
KE495	Cavendish Depot - Renovation/Yard Drainage					100,000	100,000						
KE496	Refurbishment of Weston Rd Cemetery Office					6,500	6,500		*				
KS263	Waste and Recycling System	1,910		(1,910)	1,910	78,090	80,000	1,910					
	Vehicles, Plant, Equipment												
KE349	Waste Receptacles	30,000	69,876	39,876		15,000	15,000		*	15,000			
KE497	Trade Waste Containers					20,000	20,000		*	20,000	20,000	20,000	20,000
Various	Vehicle/Plant replacement Programme -	1,617,600	1,377,544	(240,056)	116,500	903,500	963,000	59,500		210,000	149,000	174,600	705,000
	Total Stevenage Direct Services	2,296,160	1,982,847	(313,313)	201,600	4,364,690	4,509,290	144,600		2,676,400	2,650,900	2,505,000	1,228,000
	Housing Development												
KG030	Grants To Registered Providers	728,170	714,932	(13,238)			591,600	591,600					
KE328	Archer Road Neighbourhood Centre 2014 (Gener	12,500	5,953	(6,547)									
KG032	Building Conversion into New Homes - Ditchmore	355,120	355,118	(2)		524,880	560,000	35,120		314,880			
KG034	Kenilworth - Retail					547,800	93,900	(453,900)		1,506,800	190,460		
KG035	Kenilworth - Community Centre					733,200	90,570	(642,630)		728,210			85,580
KG036	Kenilworth - Malvern Close					1,739,450	146,120	(1,593,330)		2,158,640			
KG034/35/36	Housing Development Scheme (Joint GF/HRA)					3,020,450	330,590	(2,689,860)		4,393,650	190,460		85,580
KG033	Private Sales Schemes - Wedgwood Way					350,000		(350,000)					
	Total Housing Development (including grants)	1,095,790	1,076,003	(19,787)		3,895,330	1,482,190	(2,413,140)		4,708,530	190,460		85,580
	Finance & Estates												
KG025	Garage Site Assembly	50,000	35,101	(14,899)		130,000	130,000						
KR912	Investment Property					13,244,050	13,244,050						
KR914	IDOX Property Management Software	21,180	3,980	(17,200)	17,200		17,200	17,200					
KR915	Energy Performance Surveys and Proposed Building Works					15,000	15,000			15,000	15,000	15,000	
KR915	Energy Performance Surveys and Proposed Building Works												10,000
KR916	Commercial Properties Refurbishment (MRC Programme)					387,120	387,120			226,100		61,020	
KR147	Commercial Properties - Asbestos Removal					10,000	10,000						
KR148	15 The Hyde - Reroofing	12,180	14,239	2,059									
	Total Finance & Estates	83,360	53,320	(30,040)	17,200	13,786,170	13,803,370	17,200		241,100	15,000	76,020	10,000

APPENDIX A - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2018/2019			2019/2020			On Hold	2020/2021	2021/2022	2022/2023	2023/2024
		Q3 Working Budget £	Actuals 2018/19 £	(Under) Overspend £	Slippage £	Q3 Working Budget £	Q4 Revised Budget £		Var Q3 v Q4 £	Q4 Revised Budget £	Q4 Revised Budget £	Q4 Revised Budget £
	Corporate Projects, Customer Services & Technology											
	IT General											
KS251	Harmonising Infrastructure Technology (for shared)	21,780	22,383	603	(600)	10,460	(10,460)					
KS268	Infrastructure Investment	155,000	195,766	40,766	(40,770)	295,450	486,420	190,970	87,100	50,250	300,000	300,000
KS276	Next Generation Telephony					100,000	(100,000)					
KS268	Infrastructure Investment					221,100	(221,100)					300,000
	Total IT General	176,780	218,149	41,369	(41,370)	627,010	486,420	(140,590)	87,100	50,250	300,000	600,000
	Employer of Choice (EOC)											
KS260	Replacement HR & Payroll System	14,630	18,848	4,218	(4,220)	8,890	4,670	(4,220)				
KS269	New Intranet	50,000	59,979	9,979	(9,980)	24,150	14,170	(9,980)				
	Total EOC	64,630	78,827	14,197	(14,200)	33,040	18,840	(14,200)				
	Connected to Our Customer (CTOC)											
KS270	Online Customer Account (formerly Capita Advantage Digital)	4,000	5,077	1,077	(1,080)	96,000	(96,000)					
KS271	Corporate Website - Redesign	20,620	17,507	(3,113)	3,110	78,380	106,510	28,130	8,020	680		
KS256	Uniform Implementation	11,830	11,825	(5)								
KS272	Electronic SMB Reports System	5,700	5,695	(5)								
KS273	Call Recording	1,000	1,344	344	(340)	45,000	(45,000)					
KS264	Online Solution	270		(270)	270	9,730	(9,730)					
KS274	New CRM Technology	1,090	1,629	539	(540)	97,910	169,770	71,860	17,500	1,000		
KS275	Payments	3,560	4,333	773	(770)	16,440	(16,440)					
	Total CTOC	48,070	47,410	(660)	650	343,460	276,280	(67,180)	25,520	1,680		
	Housing All Under One Roof Programme											
KS262	On-Line Housing Application Form	3,250		(3,250)	3,250							
	Total Corporate Projects, Customer Services & Technology	292,730	344,386	51,656	(51,670)	1,003,510	781,540	(221,970)	112,620	51,930	300,000	600,000

APPENDIX A - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2018/2019			2019/2020				On Hold	2020/2021	2021/2022	2022/2023	2023/2024
		Q3 Working Budget £	Actuals 2018/19 £	(Under) Overspend £	Slippage £	Q3 Working Budget £	Q4 Revised Budget £	Var Q3 v Q4 £		Q4 Revised Budget £	Q4 Revised Budget £	Q4 Revised Budget £	Q4 Revised Budget £
	Housing and Investment												
KG024	Asbestos Surveyor for Garages (one year contract)	17,810	4,453	(13,357)		8,910		(8,910)					
	Play Centres												
KC910	Pin Green - New Storage Heaters	5,450	7,061	1,611									
KC911	Pin green - Replace External lighting	7,000	5,998	(1,002)									
KC912	Pin Green - Replace Hall Lighting	7,000	8,871	1,871									
KC914	Pin Green - Recover Flat Roof					35,000	35,000						
KC913	Bandle Hill - Replace External Door Sets	10,600	10,036	(564)									
TBA	Bandle Hill - Replace Fenestration									30,000			
KC915	Bandle Hill - Replace Hall Floor Covering					25,000	25,000						
	St Nicholas - Replacement Doors									10,000			
	Community Centres												
KE902	Community Centres General	3,200		(3,200)	3,200	28,800	32,000	3,200					
TBA	St Nicholas - Replacement Windows & Doors										30,000		
KE471	St Nicholas - Boiler and Hot Water Installation Upgrade	18,740	26,702	7,962	(7,960)	23,260	15,300	(7,960)					
KE515	St Nicholas Annexe - External Decorations					20,000	20,000		*				
	New Growth								*				
	Bedwell - External Cedar Cladding Works									5,000			
	Bedwell - Boiler Upgrade									100,000			
KE492	Shephall - Boiler Replacement	17,000	18,274	1,274									
KE447	Oval - Re-roofing		1,060	1,060									
KE472	The Oval - Replace Radiators					8,000	8,000						
KE499	The Oval - Replace Windows					15,000	15,000						
KE473	Springfield House - Works to External Envelope.	15,000	15,692	692									
KE484	Springfield House - Boiler upgrade	58,000	99,122	41,122									
KE488	Springfield House - Boundary Wall	20,000		(20,000)	20,000		52,150	52,150					
KE474	Timebridge - Boiler and Hot Water replacement (3/5th of Cost to SBC)	20,700	37,035	16,335									
Growth Growth	Timebridge - Resurface Felt Flat Roofs									60,000			
	Symonds Green - Replacement Windows & Doors									25,000			
	Park Pavilions												
KE907	Park Pavilions General	3,220		(3,220)	3,220	5,780	9,000	3,220					
KE475	Chells - Decommission Shower & Provide Hot Water To Changing Rooms	2,500	3,620	1,120	(1,120)	22,500	21,380	(1,120)					
KE476	Shephalbury Bowls - Reroofing	26,500	29,897	3,397									
KE477	Ridlins - Upgrade Heating and Ventilating Equipment	11,000	10,097	(903)									
KE500	Ridlins - M&E Refurbishment of AHU Plant & Controls					25,000	25,000						
KE478	St Nicholas - Electric Heating Replacement	8,840	8,442	(398)									
KE479	Canterbury Way - Demolition	1,200		(1,200)	1,200	10,800	12,000	1,200					
KE493	King George V - Electrical Mains Intake & Supply Head	2,000		(2,000)		18,000	18,000						

APPENDIX A - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2018/2019			2019/2020			On Hold	2020/2021	2021/2022	2022/2023	2023/2024
		Q3 Working Budget £	Actuals 2018/19 £	(Under) Overspend £	Slippage £	Q3 Working Budget £	Q4 Revised Budget £		Var Q3 v Q4 £	Q4 Revised Budget £	Q4 Revised Budget £	Q4 Revised Budget £
	Housing and Investment (cont'd)											
	Other											
Growth	Ridlins running track refurbishment							*			35,000	
	Depots											
KE903	Depots											
KE480	Cavendish Rd - Office Alterations	50,000	5,068	(44,932)	44,930		44,930	44,930				
KE501	CavendishRd - Re-roofing (Ascertain Level of Works Required)					15,000	15,000					
KE501	CavendishRd - Re-roofing (on hold 2020/21 spend)								*	500,000		
	Museum											
KE489	Museum Store Roof Replacement	25,000	22,611	(2,390)								
	Cemeteries											
KE904	Cemetery Buildings	1,500		(1,500)	1,500	13,500	15,000	1,500				
KE481	Weston Road - Replace / Upgrade Electric Space Heating.	8,630	10,993	2,363								
KE482	Weston road - External Joinery Decorations	10,000	8,678	(1,322)								
	Council Offices											
KR900	Council Offices	23,710	4,333	(19,377)	19,380		19,380	19,380				
KR139	Swingate House - Reroofing											
KR141	Corporate Buildings - Essential Health & Safety E	5,000	5,727	727	(730)	20,000	19,270	(730)				
KR142	Corporate and Commercial Buildings - Condition survey	30,000	8,707	(21,293)	5,000		5,000	5,000				
KR149	Daneshill House - Test & Risk Assessment Remedial Works					15,000	15,000		*			
	Operational Buildings											
KE448	Indoor Market Essential Health & Safety Works	20,000	33,223	13,223								
KE449	Indoor Market - Fire Alarm Replacement	50,000	55,747	5,747								
KE450	Indoor Market Toilet Refurbishment	21,000	22,222	1,222								
KE503	Indoor Market - New Hot Air Curtains					20,000	20,000		*			
TBA	Indoor Market - New LED & Lighting								*	65,000		
	Town Centre											
KR136	Preparation Works to Units 1,4,5 of the former Q					57,500	57,500					
KR137	Works to 29 Town Square											
KR138	Town Square Assets - Condition Survey	52,000	17,126	(34,874)	10,000		10,000	10,000				
KE033	Town Centre Toilets - Reroofing / Remedial Works	2,000	0	(2,000)								
KE504	Station Ramp					7,500	7,500					
KE504	Station Ramp (on hold 2020/21 spend)						45,000	45,000	*	30,000		
KR143	Town Chambers - Reroofing, Guttering, Pipe replacement, Safe roof access											
KR144	Town Chambers - Essential Works to Existing W		2,896	2,896								
KR145	Town Chambers / Square - External Facade Struc	88,000	29,742	(58,258)	45,000		45,000	45,000				
KR146	and Remedial Works		2,896	2,896								
	Total Housing and Investment	642,600	516,327	(126,273)	143,620	394,550	606,410	211,860		825,000	30,000	35,000

APPENDIX A - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2018/2019			2019/2020			On Hold	2020/2021	2021/2022	2022/2023	2023/2024
		Q3 Working Budget £	Actuals 2018/19 £	(Under) Overspend £	Slippage £	Q3 Working Budget £	Q4 Revised Budget £		Var Q3 v Q4 £	Q4 Revised Budget £	Q4 Revised Budget £	Q4 Revised Budget £
Regeneration												
KE384	wayfinding signage	235,410	157,532	(77,878)	69,270		69,270	69,270				
KE340	Town Centre Regeneration		14,002	14,002								
KE438	Public Realm Improvements to Market Place	503,000	497,603	(5,397)								
KE439	Town Square Improvements (GD1)	258,000	408,584	150,584	(150,580)	287,000	2,036,420	1,749,420	1,200,000	2,400,000		
KE439	Town Square Improvements	400,000		(400,000)	400,000							
TBA	Town Square Improvements (units 3 to 29)											
KE454	Town Centre Regeneration Programme (GD1)	4,100,000	1,437,516	(2,662,484)	2,662,480	1,400,000	4,062,480	2,662,480				
KE505	Town Centre Regeneration - Land Assembly (GD1)					100,000	100,000					
KE466	Bus Interchange (GD3)	242,000	140,681	(101,319)	101,320	4,674,270	3,000,000	(1,674,270)	3,375,590			
KE467	CCTV Relocation (GD1)	355,000	656,858	301,858	(301,860)	645,000	1,743,140	1,098,140				
KE467	CCTV Relocation (GD1)					1,400,000		(1,400,000)				
KE469	Leisure Centre (GD1)	20,000		(20,000)	20,000	1,480,000		(1,480,000)				
KE506	Public Sector Hub					1,100,000	1,100,000			1,179,000	1,295,000	26,768,000
	Total Regeneration	6,113,410	3,312,776	(2,800,634)	2,800,630	11,086,270	12,111,310	1,025,040	4,575,590	3,579,000	1,295,000	26,768,000
Community & Neighbourhoods												
KC900	Arts and Leisure Centre - Improvements	29,330	32,384	3,054								
KC900	Arts and Leisure Centre - Lift Replacement						111,000	111,000	*		150,000	
KC901	Stevenage Swimming Centre	13,930		(13,930)					*			
KC202	Fairlands Valley Park - Aqua	7,000		(7,000)	7,000	24,000	31,000	7,000	*			
KC226	Fairlands Valley Park - Boathouse Roof Replacement	12,000	12,193	193								
KC228	Stevenage Golf Centre - Boiler Replacement	20,000	14,682	(5,318)	5,320		5,320	5,320				
KC224	Leisure Stock Condition	30,000	10,185	(19,815)	19,810		19,810	19,810	*	20,000		
KC221	St Nicholas Play Centre Equipment	19,200	19,143	(57)								
KC225	Bandle Hill Play Centre - Treehouse	30,000		(30,000)	30,000		30,000	30,000	*			
KC229	Bandle Hill Play Centre - Fencing Replacement					23,000	23,000		*			
KC230	Pin Green Play Centre Equipment					35,000	35,000					
KE452	Mobile CCTV Cameras	19,760	19,757	(3)								
KE224	CCTV - Replacement Cameras	12,000	5,000	(7,000)		20,000	20,000		*	20,000	20,000	20,000
KE224	CCTV - Replacement Cameras											20,000
KE507	Cycleways Installations (contribution to £100k Arts Council grant bid)					10,000	10,000		*			
	Total Community & Neighbourhoods	193,220	113,344	(79,876)	62,130	112,000	285,130	173,130		20,000	40,000	170,000
Planning & Regulatory												
KE119	Off Street Car Parks (Multi Storey Car Parks)	389,640	405,024	15,384	(15,380)	180,000	164,620	(15,380)		225,000	225,000	225,000
KE508	Multi-storey Car Park - New Entrances/Resurfacing					15,000	15,000		*	25,000	25,000	25,000
KE900	Off Street Car Parks (Surface Car Parks)	31,910	15,370	(16,540)								
KE122	MSCP's Lighting Improvements					100,000	100,000		*			
KE516	Town Centre Ramps Improvements						45,000	45,000				
KE486	CCTV Cameras (en route to MSCP)	10,000		(10,000)								
KE201	Hard standings	73,810	73,557	(253)		50,000	50,000			50,000	50,000	50,000
KE201	Hard standings											50,000
KE100	Residential Parking	18,610		(18,610)	18,610	100,000	123,910	23,910				

APPENDIX A - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2018/2019			2019/2020				On Hold	2020/2021	2021/2022	2022/2023	2023/2024
		Q3 Working Budget £	Actuals 2018/19 £	(Under) Overspend £	Slippage £	Q3 Working Budget £	Q4 Revised Budget £	Var Q3 v Q4 £		Q4 Revised Budget £	Q4 Revised Budget £	Q4 Revised Budget £	Q4 Revised Budget £
	Planning & Regulatory (cont.)												
KE100	Residential Parking					30,000	30,000		*				
KE470	Electric Car Charging Points	480		(480)	480	14,520	15,000	480					
KE217	Parking Restrictions	20,700		(20,700)	20,700	25,000	45,700	20,700		25,000	25,000	25,000	
KE217	Parking Restrictions					24,000	24,000		*				
KE509	Onstreet Contactless pay					10,000	10,000		*				
KE441	Parking Enforcement - Phased replacement pay & display machines	22,000	18,271	(3,729)									
KE442	Parking Enforcement - Burymead Permit Parking Area Implementation	10,000		(10,000)									
KE443	Parking Enforcement - Old Town Permit Parking Area Implementation					12,000	12,000						
KE444	Coreys Mill Lane - Additional Parking Capacity	24,530		(24,530)	24,530		24,530	24,530					
KG010	House Renovation/Improvement Grants	18,000		(18,000)									
KG011	Disabled Facilities Grants	257,800	146,161	(111,639)	30,000		30,000	30,000					
	Total Planning & Regulatory	877,480	658,383	(219,097)	78,940	560,520	689,760	129,240		325,000	325,000	325,000	295,000
KR911	Deferred Works Reserve	20,000		(20,000)		29,600	29,600			154,000	56,000	15,000	2,000